

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
(A Company Limited by Guarantee)

REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2024

Registered Company No: 07209122

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
REPORT AND FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 AUGUST 2024**

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**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
REFERENCE AND ADMINISTRATIVE DETAILS
FOR THE YEAR ENDED 31 AUGUST 2024**

Members of the Academy Trust

Lt Gen I J Cave CB (Chairman) (resigned 28 September 2023)
Lt Gen C Collins (Chairman), (appointed 28 September 2023 and resigned 13 November 2023)
Lt Gen Sir G Coward KBE CB CGIA (Chairman) (appointed 29 February 2024)
Mrs R Hick
Mrs J Lycett
Mrs B E C Martin
Colonel A Thorne (resigned 18 July 2023) (ex-officio Chairman of Trustees)

Trustees

Colonel A Thorne (re-appointed 4 September 2023) (Chairman of Trustees) (resigned on 4 September 2024)
Mrs C L Pearsall (Chairman of Trustees) (appointed as Trustee on 1 November 2023 and Chairman on 5 September 2024)
Mr J Applegate
Mr A Barlow
Mr J Baxter
Mr R Cole
Mr R Collier (resigned 9 April 2024)
Mr N Collor
Mrs H Cooper
Mr R Elms
Mr A Foreman (Principal and Accounting Officer)
Wg Cdr S Graham
Mr A Nunn
Air Marshal G E Stacey

Company Secretary

Mr A Kent

Senior Leadership Team (SLT)

• Principal	Mr A Foreman
• Vice Principal (Policy & Compliance)	Mr S Haslehurst
• Vice Principal (Curriculum & Learning)	Mrs E Dixon
• Vice Principal (Pastoral)	Mr E Pallant
• Bursar and Company Secretary	Mr A Kent
• Assistant Principal (Curriculum & Learning)	Mrs E Galer (appointed 1 September 2024)
• Assistant Principal/Head of Student Welfare/DSL	Mrs J Norman (appointed 1 September 2024)
• Registrar	Mr D Quinn (appointed 1 September 2024)

Company Name

DYRMS – An Academy with Military Traditions

Principal and Registered Office

The Duke of York's Royal Military School, Dover, Kent, CT15 5EQ

Company Registration Number

07209122 (England and Wales)

Independent Auditor

HaysMac LLP, 10 Queen Street Place, London EC4R 1AG

Bankers

Lloyds Bank (Folkestone Branch), PO Box 1000, Andover

Solicitors

Furley Page, 39 St Margaret's Street, Canterbury, CT1 2TX

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS

TRUSTEES’ REPORT

FOR THE YEAR ENDED 31 AUGUST 2024

The Trustees present their annual report together with the financial statements and auditor’s report of the charitable company for the period 1 September 2023 to 31 August 2024. The annual report serves the purposes of both a trustees’ report, and a directors’ report under company law.

The academy trust operates a full boarding academy for students aged 11 to 18 serving a catchment area primarily in the south east. It has a student capacity of over 600 and had a roll of 451 in the school census on 3 October 2024.

Structure, Governance and Management

Constitution

DYRMS – An Academy with Military Traditions is a company limited by guarantee and an exempt charity. The charitable company’s Memorandum and Articles of Association are the primary governing documents of the Academy Trust. The Trustees are also the Directors of the charitable company for the purposes of company law and the Trustees for the charitable activities. In addition there are four Members of the Academy Trust. The charitable company is known as The Duke of York’s Royal Military School. Details of the Trustees who served during the year are included in the Reference and Administrative Details on page 2.

Members’ Liability

Each member of the charitable company undertakes to contribute to the assets of the charitable company in the event of it being wound up while they are a member, or within one year after they cease to be a member, such amount as may be required, not exceeding £10, as required in the academy trust’s funding agreement for the debts and liabilities contracted before they ceased to be a member.

Trustees’ Indemnities

Members and Trustees are covered by professional indemnity insurance for failings arising from the performance of their duties that may lead to civil liability. There are no other third-party indemnities beyond this which require reporting in the context of section 236 of the Companies Act 2006.

Method of Recruitment and Appointment or Election of Trustees

The number of Trustees must not be less than three but is not subject to any maximum. The sponsors, The Ministry of Defence (MOD), may appoint up to nine Trustees, the local authority may appoint one Trustee, and there is a provision for two Parent Trustees to be appointed, along with the Principal of the Academy.

The Trustees are elected at a full Trustees’ meeting on the basis of their eligibility, personal competence, specialist skills and local availability.

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS

TRUSTEES’ REPORT (continued)

FOR THE YEAR ENDED 31 AUGUST 2024

Policies and Procedures Adopted for the Induction and Training of Trustees

New Trustees are inducted into the workings of the Academy, and also the requirement of the Academy being a Company and exempt Charity. Trustees (inc the Clerk to Trustees) have attended 28 professional training courses in the year to allow them to fulfil their duties efficiently, for example, Keeping Children Safe, How to run an effective Complaints Review Panel, County Clerks’ Briefings, Child on Child Abuse Online Prevention and Response in a Digital World, Safer Recruitment, Prevent Duty. The Academy joined the Kent County Council’s Kent Governor Training Services programme in May 2017 which works strategically with governing bodies to help them lead their schools to improve and reach outstanding and good status through a professional development programme with training provided through The Education People. The Academy is a gold member of the National Governance Association (NGA) who has teamed up with Virtual College, one of the UK’s top e-learning providers to provide accessible, engaging and convenient e-learning via their Learning Link portal. Key governance topics include: strategy, teamwork, assessment, staffing, financial oversight, effective governance, compliance, collaboration, pupil success and wellbeing and much more. The NGA’s services are designed to promote strong governance that improves the education and wellbeing of pupils.

Organisational Structure

The management structure consists of the Trustees and Trustees’ Committees (Business, Education, Leadership and Management and Health and Welfare) and the Senior Leadership Team. As of 14 March 2024, The Leadership and Management Committee has merged into the Business Committee. The Trustees are responsible for setting the general policy, adopting an annual budget, monitoring performance and making major decisions about the direction of the Academy, capital expenditure and senior staff appointments.

The Academy Trust Handbook states that the Academy must publish: the structure and remit of the members, board of trustees, its committees and local governing bodies (the trust’s scheme of delegation for governance functions) and the full names of the chair of each. The Academy covers all compliance areas for governance on its website including an updated Scheme of Delegation; this details which functions have been delegated and to whom. It helps to ensure that Members and Trustees, committees and individuals are clear about who has responsibility for making which decisions in the trust.

The Senior Leadership Team consists of the Principal, three Vice Principals, two Assistant Principals (appointed on 1 September 2024), the Bursar and the Registrar (appointed on 1 September 2024). They control the Academy at an executive level and implement the policies set by the Trustees and report back to them. The Principal is the Accounting Officer so has overall responsibility for the operation of the Academy Trust’s financial responsibilities and must ensure that the organisation is run with financial effectiveness and stability; avoiding waste and securing value for money. The Principal leads the senior leadership team (SLT) of the Academy Trust. The Principal will delegate management functions to the SLT and is accountable to the Trust Board for the performance of the SLT.

The Academy does not have any subsidiary or associated companies.

Arrangements for setting pay and remuneration of key management personnel

‘Key management personnel’ is a term used by FRS 102 for those persons having authority and responsibility for planning, directing and controlling the activities of a reporting entity, directly or indirectly, including any director (whether executive or otherwise). The key management personnel of the Academy are the Trustees and Senior Leadership Team as listed on page 2. The Senior Leadership Team are performance managed by the Principal in line with the School’s performance management system. The School’s performance management system establishes agreed key performance objectives linking into the School Improvement Plan (SIP) with the characteristics of success considered at the outset. Continual review against these objectives and progress against the SIP informs an overall assessment of performance at the end of the review period and determines pay progression in accordance with the Trustees’ Pay and Rewards Policy. The Principal is performance managed, within the same framework, by the Trustees and a competent and independent individual for transparency and verification purposes.

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
TRUSTEES’ REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2024**

Trade union facility time

Relevant union officials

Number of employees who were relevant union officials during the relevant period	Full-time equivalent employee number
2	2

Percentage of time spent on facility time

Percentage of time	Number of employees
0%	0
1%-50%	2
51%-99%	0
100%	0

Percentage of pay bill spent on facility time

Provide the total cost of facility time	£2,224.24
Provide the total pay bill	£9,304,492
Provide the percentage of the total pay bill spent on facility time, calculated as: (total cost of facility time divided by total pay bill) x 100	0.02%

Paid trade union activities

Time spent on paid trade union activities as a percentage of total paid facility time hours calculated as: (total hours spent on paid trade union activities by relevant union officials during the relevant period divided by total paid facility time hours) x 100	100%
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Related Parties and other Connected Charities and Organisations

During the period the Academy Trust participated in a collaborative working arrangement with the Dover, Deal, Sandwich Secondary School Headteachers. Both the Bursars/Finance Managers forum and the Clerks’ forum are due to be reinstated following changes in personnel; both forums will assist with closer links forged with the Dover Grammar School For Girls, the Dover Grammar School For Boys, Sandwich Technology and Sir Roger Manwood’s sharing experiences and working practices for the benefit of all the schools. This arrangement did not determine policy for either of the Academies but the experiences shared might help to improve policies and procedures at either Academy Trust. None of these organisations are related parties.

Objectives and Activities

Objects and Aims

The principal object as set out in the Memorandum and Articles of Association is the operation of The DYRMS – An Academy with Military Traditions to advance for the public benefit education in the United Kingdom, in particular but without prejudice to the generality of the foregoing by establishing, maintaining, carrying on, managing and developing a school offering a broad curriculum with a strong emphasis on, but in no way limited to Science, Sport, Physical and Outdoor Education. Based on a strong military tradition, we develop positive values of loyalty, integrity, courage, discipline, respect and selfless commitment in a growing close-knit community.

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
TRUSTEES' REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

Objectives and Activities

Academy Values

The military heritage, competitive boarding fees and strong pastoral care has made the academy the state boarding school of first choice for service personnel from all three services, it remains at the forefront of educational excellence, preparing students from all backgrounds for the next steps in their young lives:

- Build on our already excellent academic record.
- Develop each and every child, their character and resilience - and offer them life skills and leadership opportunities: developing citizens and preparing them for adult life.
- Offer outstanding pastoral care - and be a home from home to the children - especially those of military families whose lives are so often disrupted by the demands of their parents' service in the Armed Forces.
- Combine the unique and special ingredients of education, military, faith and sport underpinned by the Dukie Core Values of loyalty, integrity, courage, discipline, respect and commitment.

School Improvement Plan

In order to achieve the stated Strategic Plan outcomes, the following priorities and plans will be pursued and reviewed annually by the Board of Trustees:

1. School Leadership: Evolve quality assurance strategy and activity.
2. Business Development: Student growth with an efficient and future proof operating model.
3. Curriculum & Assessment: Enhance KS4 to KS5 student learning transition.
4. Values & Ethos: Review and implement policy to further promote School values.
5. Boarding & Welfare: Review and implement organisational change to further enrich Dukie health & wellbeing.

Trustees' Strategy

- The Trustees will be expected to display the Dukies Core Values in all of their interactions with the School, both to the staff and pupils. Recognising the significant obligation that being a Trustee requires, selfless commitment is key.
- The Trustees will collectively provide strength through diversity of experience. An annual skills audit and the availability of significant training resources will enable each Trustee to hone their skills that they bring to the Board.
- Collective training will be a key feature to ensure that the Board acts as one in supporting the School, understanding its purpose and delivering assurance and challenge. All Trustees should become deeply involved in the School to the point where we can naturally talk in depth about our areas of responsibility.
- Monitoring and reporting through individual visits, sub-committee and committee meetings should be the norm, with every visit to School having a discreet purpose. Throughout the year the School Improvement Plan will be covered through a comprehensive programme of engagement.
- Yearly the Board will take stock, linking back to Strategy and School Improvement Planning, reassess and realign the plan for the next period of engagement.

Strategic Report

Achievements and Performance

Key Performance Indicators

- At KS3, 76% of students achieved or surpassed their aspirational targets.
- At KS4, 54% of students achieved or surpassed their aspirational targets. This provided the School with an Attainment 8 score of 55.05 and a Progress 8 of +0.71
- 2023-24 60% achieved level 5 or above in both English and Maths. (81% achieved level 4 and above).
- At KS5, the School had a B- grade average. 52% of A-level grades were A*-B.
- All students went into further education, training or employment on leaving year 13. 87% went on to University, with 38% of those heading to Russell Group institutions; 1 student joined the Armed Forces, 4 into gap year training/employment and one into full time employment.
- Pupil and Service children in receipt of the premium funding made excellent progress. For Deprivation Pupil Premium recipients, progress exceeded that of non-recipients, with a Progress 8 Score of +2.58. For those in receipt of Service Children Premium, again excellent progress was observed, with a P8 score marginally ahead of their non-SCP peers (0.73)

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TRUSTEES’ REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

Public Benefit

The Board of Trustees confirm that they have complied with the duty in section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission in determining the activities undertaken by the charitable company.

Going Concern

After making appropriate enquiries, the Board of Trustees has a reasonable expectation that the academy trust has adequate resources to continue in operational existence for the foreseeable future. For this reason, it continues to adopt the going concern basis in preparing the financial statements. Further details regarding the adoption of the going concern basis can be found in the Statement of Accounting Policies.

Financial Review

The Academy has two main sources of income; the Education Skills Funding Agency (ESFA) in the form of recurrent grants, the use of which is restricted to particular academic purposes; and boarding fees with funds being used for boarding related costs. The grants received from the ESFA during the year ended 31 August 2024 and the associated expenditure are shown as part of the general restricted funds in the Statement of Financial Activities. The boarding fees and related expenditure are also included in this restricted fund. The Academy also receives grant-in-aid income from its sponsor, the Ministry of Defence (MOD) and this income and expenditure is shown as restricted funds – Military in the Statement of Financial Activities.

The Academy held fund balances of £33,467,523 at 31 August 2024 (2023: £33,879,155) comprising £2,887 (2023: £525) of restricted education funds, £863 (2023: £4,202) of restricted boarding funds, £33,138,339 (2023: £33,374,015) of restricted fixed asset funds, the value of which can only be realised on disposal of any fixed assets, £22,988 (2023: £22,988) of restricted legacy funds, £NIL (2023: £ NIL) of restricted Dukies’ Foundation funds, £NIL of restricted Ministry of Defence funds (2023: £NIL), £302,446 (2023: £477,425) of unrestricted funds and £Nil (2023: £Nil) position on the pension reserve.

The balance of restricted funds (excluding the Fixed Assets Funds and Pension Reserves) and unrestricted funds at the 31 August 2024, as set out in note 16 of the financial statement is £329,184, (2023: £505,140). The in-year surplus on restricted funds (excluding the Fixed Assets Funds and Pension Reserves) and unrestricted funds is £422,667 (2023: £965,210); including the movement on the Restricted Fixed Asset Fund, the School realised a deficit of £411,632 (2023: £187,784 surplus).

The Academy started an operating model review at the beginning of the 23/24 financial year, recognising that it needed to reduce its cost base across all funds. The review identified savings that could be made in the academic fund by reducing spare teaching capacity across subject areas. On the pastoral side, it was highlighted that housekeeper and matron duties could be merged in order to achieve efficiencies, along with the closure of two boarding houses. Across the support staff, it was decided that middle leader positions could be removed and not replaced. This culminated in a redundancy consultation that concluded in June 2024.

Whilst there were some in year savings, the majority of the £1.3m that has been removed from the wage bill will be realised in 2024/25. The Academy realised a net operating deficit for the year (excluding fixed asset funds) of £707,618 (2023: £626,217 deficit).

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TRUSTEES’ REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

The level of transfers from the unrestricted fund to return the GAG fund £670,000 (2023: £412,582) and Boarding fund £245,000 (2023: £63,235) to a positive balance at the end of the year remains a concern. With teacher pay rises of 5.5% for 2024/25 and GAG funding that doesn’t increase proportionally, the pressure on the GAG fund will only increase. Boarding fees increased for 24/25 but the fund will still be under pressure due to reduction of student numbers.

The Academy still faces uncertain times against a backdrop of a continued rising cost base, parents face increased mortgage costs and shrinking disposable incomes. A new boarding product “Flexi Boarding” is expected to boost student numbers from September 2025, with a very competitively priced option to compete against the Independent day schools at a time when their fees will be increasing due to the government’s implementation of VAT on fees and the removal of business rate relief. It is expected this will increase student numbers from the current position of 451. Due to the decrease in student numbers from last year, the Academy expects to break even in 2024/25, with any potential shortfall being taken from the Estates budget.

Reserves Policy

The Trustees wish to generate levels of reserve to protect against unforeseen interruptions in the business operation, temporary reductions in student numbers and to provide for a reserve from which to fund immediate asset repairs or replacements. Carry forward reserves on the restricted education fund of 2% (currently 0.01%; prior year 0.00%), on the restricted boarding fund of 8% (currently 0.08%; prior year currently 0.00%) and on the unrestricted fund of 8% (currently 28.85%; prior year 63.43%). The monetary level of reserves should therefore total £858,012 (on current year turnover) with actual reserves on these funds totalling £302,446.

With student numbers falling by a further 26 to 451 at the start of the 24/25 academic year, this has meant that the surplus of £306,000 originally forecasted for the 24/25 accounts is now budgeted to be breakeven. Any unforeseen budget overruns will mean planned refurbishment projects will have to be put on hold to ensure breakeven is achieved. This can only be a short-term measure, and the focus of the school must be on increasing current and future student numbers.

The balance on restricted general funds (excluding pension reserve) plus the balance on unrestricted reserves at 31 August 2024 was £329,184 (2023: £505,140).

Investment Policy

The Academy operates an investment policy that minimises risk whilst maintaining access to funds by earning interest on its bank deposits.

Financial and Risk Management Objectives and Policies

The objective of the risk management approach taken by the Board of Trustees is to identify and assess the level of risk both financial and non-financial of various areas of operation, providing a weighted risk level score. Key responsibilities are set to ensure the likelihood and/or impact of these events on the operation is kept to a tolerable level. The Board of Trustees review the risks at each meeting of the full Board of Trustees, Business Committee and Audit Committee. Key financial risk areas around cash and budgeting are monitored more frequently by the Bursar.

Principal Risks and Uncertainties

The Academy has a number of internal control policies including financial, operational and risk management to ensure the assets of the Academy are protected. The risk register has highlighted some areas of potential risk are:

Government Funding:

The Academy has significant reliance on continued government funding through the ESFA and the Ministry of Defence.

This risk is mitigated in a number of ways:

- Funding is derived through a number of direct and indirect contractual arrangements
- By ensuring the Academy is rigorous in delivering high quality education and pastoral care
- Development of business activity to generate reserves
- Emphasis is placed on maintaining and managing key relationships with the ESFA and MoD

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS

TRUSTEES’ REPORT (continued)

FOR THE YEAR ENDED 31 AUGUST 2024

Change in MOD Policies:

As a result of the considerable reduction in the funding of the MoD there has been and will continue to be significant change in the policies relating to the education of the children of serving personnel. Currently a large proportion of the parents who send their children to the Academy are eligible to claim the Continuity of Education Allowance (CEA) for mobile personnel. CEA has been subject to review and, whilst this right was protected, there is promised to be a tightening of the rules of eligibility. In addition, the Strategic Defence Spending Review resulted in the need for redundancies across all three Armed Services as well as significantly less mobile units leading to reduced eligibility for CEA.

To mitigate the risk of reduced numbers from the Armed Forces the Academy is seeking to broaden the appeal of the school through the continued improvement in academic outcomes and effectively marketing the strength of pastoral care and extra-curricular activity. Students adversely impacted by the withdrawal of CEA during their time at the School are being supported by the School Foundation and other grant making charities along with a generous budget from the School’s own funds.

Reputational Damage:

Any fee paying school needs to protect its reputation to the best of its ability whilst at the same time offering the best service it can. To this end the Academy ensures all external communications are managed appropriately with the help of PR representatives on occasion.

Infrastructure Failure:

Being a 150 acre site with numerous Academic and Boarding buildings and facilities the risk of building or plant failure is being reviewed by the Academy. Sufficient reserves will be held to facilitate the prompt and effective maintenance of the facilities in line with a lifecycle buildings and infrastructure maintenance plan.

Economic Uncertainty:

High levels of inflation and rising interest rates will put pressure on school budgets and the household budgets of parents paying the boarding fees. The academy intends to increase boarding fees to compensate for the higher cost of delivering the service and to focus on recruitment from the military market. Serving families in receipt of CEA are only exposed to a small proportion of any fee increase which should help hedge against the negative impact on recruitment and retention.

The impact on the business and the key risks are:

- Parental hardship – the impact on fee recovery, bad debt risk, and the demand for ‘means tested’ bursary support mean that the fee yield, net of discounts and bad debt, may be lower
- Student recruitment and retention – general levels of economic uncertainty and the risk of redundancy may force parents to state day education, which is free; there is a corresponding opportunity for the school to take advantage of its low price point and attract parents who can no longer afford expensive independent school boarding. The Academy hopes to improve student recruitment by offering a more flexible approach to boarding to try to compete with the local independent day schools.

The Trustees have assessed the major risks to which the Academy is likely to be exposed, in particular those relating to the specific provision of facilities and other operational areas of the Academy and its finances. The Trustees have put in place systems to mitigate the identified risks and will continue to review the risks to which the Academy is exposed.

These risks have been mitigated through the revision of the budgets and forecasts for the next 5 years, realistic budgets for bursary support and bad debt have been considered alongside a strategy to work with 3rd party charities to support families experiencing financial hardship. It is the school’s intention to focus its recruitment effort on military families where, statistically, the school has greater recruitment success, fewer hardship cases and better student retention.

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
TRUSTEES’ REPORT (continued)
FOR THE YEAR ENDED 31 AUGUST 2024**

Fundraising

The Academy has not made any fundraising appeals to the general public during the year. There has been no outsourced fundraising via professional fundraisers or other third parties. As a result the Academy is not registered with the fundraising regulator and did not receive any fundraising complaints in the year.

Plans for Future Periods

The Academy will continue to improve the levels of attainment of all students at all levels and ensure all staff are adequately trained to provide the best teaching and support possible. It is also committed to improve recruitment and retention of students with the aim of 500 pupils being the target.

The impact of the unfolding budget shortfalls requires strict and careful management. The Academy will continually monitor its operations and review recruitment and fee recovery rates to help understand and budget for the future:


- Value proposition review – a full review of the Academy’s level of service, student and parent needs and the cost of delivery will be undertaken. The closer alignment of customer profiles and intelligence with the school offer will improve business efficiency.
- Increased flexibility in the product offered – in the education sector full boarding has been on a downward trajectory and the Academy wants to tap into the local market by offering a more flexible product that may be more in line with customer requirements.
- A review into the admissions process- to ensure maximisation of recruitment of students from the enquiries received and to better understand retention and what drives the decision to remove a student from the School. By improving recruitment and retention this will lead to an all-important increase in student numbers.
- Pay and rewards review - a review of the School’s pay, rewards and performance management system to support a more sustainable and affordable framework.

Provision of information to auditors

In so far as the trustees are aware:

- there is no relevant audit information of which the charitable company’s auditor is unaware
- the trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditor is aware of that information.

Trustees’ report, incorporating a strategic report, was approved by order of the members of the Board of Trustees on 6 December 2024 and signed on the board’s behalf by:



.....
C Pearsall, Chair of Trustees

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
GOVERNANCE STATEMENT
FOR THE YEAR ENDED 31 AUGUST 2024**

Scope of Responsibility

As Trustees we acknowledge we have overall responsibility for ensuring that DYRMS – An Academy with Military Traditions has an effective and appropriate system of control, financial and otherwise. However, such a system is designed to manage rather than eliminate the risk of failure to achieve business objectives and can provide only reasonable and not absolute assurance against material misstatement or loss.

The Board of Trustees has delegated the day-to-day responsibility to the Principal as Accounting Officer, for ensuring financial controls conform with the requirements of both propriety and good financial management and in accordance with the requirements and responsibilities assigned to it in the Funding Agreement between DYRMS – An Academy with Military Traditions and the Secretary of State for Education. The Accounting Officer is responsible for reporting to the Board of Trustees any material weaknesses or breakdowns in internal control.

Governance

The information on governance included here supplements that described in the Trustees’ Report and in the Statement of Trustees’ Responsibilities. The Board of Trustees typically meets formally 4 times during the year (September, December, March and June), Attendance during the 2023-24 academic year at meetings of the Full Board of Trustees was as follows:

Trustee	Meetings attended	Out of a possible
J Applegate	2	4
A Barlow	2	4
J Baxter	4	4
R Cole	0	4
R Collier (resigned 9 April 2024)	3	3
N Collor	4	4
H Cooper	3	4
R Elms	4	4
A Foreman	4	4
S Graham	3	4
A Nunn	4	4
C Pearsall (appointed 1 November 2023)	3	3
G Stacey	2	4
A Thorne (re-appointed as Chairman 4 September 2023)	4	4

The Business Committee, the Education Committee, the Health and Welfare Committee and the Leadership and Management Committee are sub-committees of the main Board of Trustees. Trustees maintain effective governance with a structure of sub-committees delegated responsibilities for certain school functions. Effective oversight of funds is maintained through Full Board meetings but also delegated responsibility to the Business Committee who also meet 3 times a year, a total of 7 meetings annually (Full Board of Trustees plus Business Committee) at which financial matters are discussed. In addition to this, financial matters are considered at a Members’ level at least 3 times a year.

The Business Committee’s purpose is to assist the Full Board of Trustees in fulfilling its responsibilities for all budgeting, financial and business matters of the Academy, through oversight of the Academy’s accounting and financial practices, and its business plans, and effective delivery of those plans. It is also to ensure the Academy operates within the law and reports effectively and in a timely manner to all required external authorities. The Business Committee also consolidates the responsibilities of the audit function and determines and agrees the framework and policy for the structure and remuneration of all employed staff including pension arrangements.

The Education Committee’s purpose is to assist the Full Board of Trustees in fulfilling its responsibility to support and challenge the Academy’s academic and non-academic curriculum of the pupils attending the Academy.

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GOVERNANCE STATEMENT (continued)
FOR THE YEAR ENDED 31 AUGUST 2024**

The Health and Welfare Committee’s purpose is to assist the Full Board of Trustees in fulfilling its responsibility to support the arrangements for the pastoral care, including welfare and discipline, of the pupils attending the Academy.

The Leadership & Management Committee’s purpose is to assist the Full Board of Trustees in fulfilling its responsibility to provide oversight, direction and recommendations on the Academy’s vision and strategy ensuring it is clear and resources are managed well holding the Academy to account for the quality of education or training, the fulfilment of its statutory duties, the Academy’s culture of safeguarding that supports effective arrangements to assist students; support provided to staff including their workload to ensure students complete their studies; engaging with students and others in the community and approving the design of and determine targets for any performance related pay schemes of all employed staff.

Attendance at meetings in the year was as follows:

Trustee (Business Committee inc Audit)	Meetings attended	Out of a possible
J Applegate (Chair)	3	3
A Barlow	3	3
J Baxter	3	3
A Foreman	3	3

Trustee (Education Committee)	Meetings attended	Out of a possible
R Collier (Chair) (resigned 9 April 2024)	2	2
N Collor	1	3
R Elms	3	3
A Foreman	3	3
A Nunn	3	3
C Pearsall (appointed 1 November 2023)	3	3

Trustee (Health and Welfare Committee)	Meetings attended	Out of a possible
S Graham (Chair)	3	3
R Cole	2	3
H Cooper	3	3
A Foreman	3	3
A Thorne (re-appointed CoT 4 Sept 2023)	2	3

Trustee (Leadership and Management Committee)	Meetings attended	Out of a possible
G Stacey (Chair)	2	2
J Baxter	2	2
A Foreman	2	2

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
GOVERNANCE STATEMENT (continued)
FOR THE YEAR ENDED 31 AUGUST 2024**

Governance reviews

Trustees take part in one Strategy Day typically held in October to tie in with the release of the Academy's School Improvement Plan. Topics covered in the Strategy Day range from group sessions to cover the Academy's School Improvement Plan; Examination Analysis (standards and assessment); the Trustees' Strategic Plan review together with a review of its governance structure; Academy priorities together with leadership and management roles and responsibilities. An External Review of Governance was undertaken in October 2023 by the Association of Governing Bodies of Independent Schools (AGBIS) and the full report discussed at the Full Board meeting in December 2023. An action table has been identified with actions allocated down to sub committee level.

Key priorities are included in the School Improvement Plan. Trustees undertake a yearly Skills Audit analysis with the findings discussed at the Full Board, typically in December each year. A Scheme of Delegation reinforces clear areas of responsibility.

Conflicts of interest

The Academy maintains a Register of Interests, detailing business interests and any links school staff of Members, Trustees and Staff with significant, the Register of Interests is published on the School website.

At the outset of each school year all those required to do so, complete a declaration of pecuniary and personal interest form, from which any amendments are updated on the Register of Interests. At each Member and Trustee meeting there is an item on the agenda for disclosure of any changes to attendees' business interests.

Where any conflicts arise, each case is assessed on its merits and suitable action is taken to ensure that all decisions are made from an independent and objective standpoint.

Review of Value for Money

As Accounting Officer, the Principal has responsibility for ensuring that the Academy Trust delivers good value in the use of public resources. The Accounting Officer understands that value for money refers to the educational and wider societal outcomes, as well as estates safety and management, achieved in return for the taxpayer resources received.

The Accounting Officer considers how the Trust's use of its resources has provided good value for money during each academic year, and reports to the Board of Trustees where value for money can be improved, including the use of benchmarking data where available. The Accounting Officer for the Academy Trust has delivered improved value for money during the year by:

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
GOVERNANCE STATEMENT (continued)
FOR THE YEAR ENDED 31 AUGUST 2024**

- **Procurement**

DYRMS maintains an internal schedule of purchase ordering limits including the control on transaction limits.

During the year several large purchase orders for capital repair work were placed; to ensure that best value was achieved on these contracts the School engaged the services of a qualified surveyor and project manager, any variations from contract are restricted in price to the 'schedule of rates'.

The Academy entered into lease agreements for IT equipment, including network hardware and laptops during the year. A concerted effort was made to ensure that high value items, as deemed by the Managing Public Money guidance, went through a Framework and, where necessary, a tender process, to ensure value money was obtained.

- **Debt recovery**

The School is exposed to the risk of parental charges for board and lodging not being settled. Whilst it may initially be considered necessary to pursue all debts at all costs, an internal process has been developed to help inform recovery. As a result of a review of recovery rates and the cost of recover, the School has partnered with a firm of local solicitors to provide a more bespoke approach to debt recovery.

The Purpose of the System of Internal Control

The system of internal control is designed to manage risk to a reasonable level rather than to eliminate all risk of failure to achieve policies, aims and objectives; it can therefore only provide reasonable and not absolute assurance of effectiveness. The system of internal control is based on an on-going process designed to identify and prioritise the risks to the achievement of Academy's policies, aims and objectives, to evaluate the likelihood of those risks being realised and the impact should they be realised, and to manage them efficiently, effectively and economically. The system of internal control has been in place in the Academy for the year ended 31 August 2024 and up to the date of approval of the annual report and financial statements.

Capacity to Handle Risk

The Board of Trustees has reviewed the key risks to which the Academy is exposed together with the operating, financial and compliance controls that have been implemented to mitigate those risks. The Board of Trustees is of the view that there is a formal on-going process for identifying, evaluating and managing the Academy's significant risks that has been in place for the year ended 31 August 2024 and up to the date of the approval of the annual report and financial statements. This process is regularly reviewed by the Board of Trustees.

The Risk and Control Framework

The Academy's system of internal control is based on a framework of regular management information and administrative procedures including the segregation of duties and a system of delegation and accountability. In particular, it includes:

- comprehensive budgeting and monitoring systems with an annual budget and periodic financial reports which are reviewed and agreed by the Board of Trustees;
- regular reviews by the Business Committee of reports which indicate financial performance against the forecasts and of major purchase plans, capital works and expenditure programmes;
- setting targets to measure financial and other performance;
- clearly defined purchasing (asset purchase or capital investment) guidelines;
- delegation of authority and segregation of duties;
- identification and management of risks.

During the year ended 31 August 2024, the Trustees re-engaged McCabe Ford Williams as internal auditors. The Board of Trustees considers it appropriate to undertake termly internal audit checks of processes and transactions. The internal audit programme was condensed into the Spring term 2024. The scope of this work includes giving advice on financial matters and performing a range of checks on the Academy's financial systems. In particular the checks will include:

- inspection of a sample of transaction records for items going through the payroll system to ensure compliance with best practice and internal processes;
- a review of the School's Catering Contract with Thomas Franks, in particular their purchasing controls

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
GOVERNANCE STATEMENT (continued)
FOR THE YEAR ENDED 31 AUGUST 2024**

Specific additional checks undertaken during the academic year included:

- a review of the finance policy and procurement procedures focussing on the tendering of larger capital and infrastructure work;
- a benchmarking review against schools of a similar nature in respect of income and expenditure and other non-financial KPIs.

All internal audit visits took place in the Spring term of the Academic Year and the internal audit report was considered with the report to follow at a meeting of the Business Committee in April 2024. The internal auditor identified several control points:

- During a payroll processes review there were two low-risk points raised around the approval of overtime. This will be rectified by the implementation of a new HR & payroll package at throughout 24/25.
- During an employment contract and tenancy agreement review it was noted that there were a small number of old agreements or contracts not on file. Our new HR Officer has put processes in place to reduce the risk of this happening going forward.

Review of Effectiveness

As Accounting Officer, the Principal has responsibility for reviewing the effectiveness of the system of internal control. During the year in question the review has been informed by:


- the work of the internal and external auditors;
- the work of the executive managers within the Academy who have responsibility for the development and maintenance of the internal control framework.

The Accounting Officer has been advised of the implications of the result of their review of the system of internal control by the Business Committee and a plan to ensure continuous improvement of the system is in place.

Conclusion

Based on the advice of the Business Committee (including audit) and the accounting officer, the Board of Trustees is of the opinion that the academy trust has an adequate and effective framework for governance, risk management and control.

Approved by order of the members of the Board of Trustees on 6 December 2024 and signed on its behalf by:



.....
C Pearsall, Chair of Trustees

Alex Foreman

.....
A Foreman, Accounting Officer

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
STATEMENT ON REGULARITY, PROPRIETY AND COMPLIANCE
FOR THE YEAR ENDED 31 AUGUST 2024**

As Accounting Officer of DYRMS – An Academy with Military Traditions I have considered my responsibility to notify the Academy’s Board of Trustees and the Education and Skills Funding Agency (ESFA) of material irregularity, impropriety and non-compliance with terms and conditions of all funding, including for estates safety and management, under the funding agreement between the academy trust and the Secretary of State for Education. As part of my consideration, I have had due regard to the requirements of the Academy Trust Handbook 2023, including responsibilities for estates safety and management.

I confirm that I and the Academy’s Board of Trustees are able to identify any material irregular or improper use of all funds by the Academy, or material non-compliance with the terms and conditions of funding under the Academy’s funding agreement and the Academy Trust Handbook 2023.

I confirm that no instances of material irregularity, impropriety or funding non-compliance have been discovered to date. If any instances are identified after the date of this statement, these will be notified to the Board of Trustees and ESFA.

Alex Foreman

.....

**A Foreman
Accounting Officer**

Date: 6 December 2024

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
STATEMENT OF TRUSTEES’ RESPONSIBILITIES
FOR THE YEAR ENDED 31 AUGUST 2024**

The Trustees of DYRMS - An Academy With Military Traditions (who are also the directors of the Charitable Company for the purposes of company law), are responsible for preparing the Trustees’ Report and the financial statements in accordance with the Academies Accounts Direction issued by the Education and Skills Funding Agency, United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year. Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Charitable Company and of its incoming resources and application of resources, including its income and expenditure for that year. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 and the Academies Accounts Direction 2023 to 2024;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS102) have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charitable Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Charitable Company's transactions and disclose with reasonable accuracy at any time the financial position of the Charitable Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Charitable Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for ensuring that in its conduct and operation the Charitable Company applies financial and other controls, which conform with the requirements both of propriety and of good financial management. They are also responsible for ensuring grants received from the ESFA/DfE have been applied for the purposes intended.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Charitable Company’s website. Legislation in the United Kingdom governing the preparation and dissemination of financial statement may differ from legislation in other jurisdictions.

Approved by the Trustees on 6 December 2024 and signed on its behalf by:



.....
C Pearsall
(Chairman)

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DYRMS – AN ACADEMY WITH MILITARY TRADITIONS

Opinion

We have audited the financial statements of DYRMS – An Academy with Military Traditions for the year ended 31 August 2024 which comprise the Statement of Financial Activities incorporating Income and Expenditure Account, the Balance Sheet, the Statement of Cash Flows and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice), the Charities SORP 2019 and the Academies Accounts Direction 2023-2024 issued by the Education and Skills Funding Agency.

In our opinion, the financial statements:

- give a true and fair view of the state of the academy's affairs as at 31 August 2024 and of its incoming resources and application of resources, including the income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities SORP 2019 and the Academies Accounts Direction 2023 to 2024 issued by the Education and Skills Funding Agency.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the academy in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the academy's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF DYRMS – AN ACADEMY WITH MILITARY TRADITIONS

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report (which includes the strategic report and the directors' report for the purposes of company law) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report included within the Trustees' Report have been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the academy and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report (which incorporates the strategic report and the directors' report).

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept by the charitable company; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees for the financial statements

As explained more fully in the Statement of Trustees' Responsibilities set out on page 17, the Trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the academy's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the academy or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Based on our understanding of the academy and the environment in which it operates, we identified that the principal risks of non-compliance with laws and regulations related to health and safety, employment law, GDPR, safeguarding and academy regulations, and we considered the extent to which non-compliance might have a material effect on the financial statements. We also considered those laws and regulations that have a direct impact on the preparation of the financial statements such as the Academies Account Direction 2023-2024, Companies Act and Charities Act 2011, and consider other factors such as VAT and payroll tax.

We evaluated management's incentives and opportunities for fraudulent manipulation of the financial statements including the risk of override of controls, and determined the principal risks were related to the improper recognition of revenue and management bias in accounting estimates. Audit procedures performed by the engagement team included:

- Enquires of management regarding correspondence with regulators and tax authorities;
- Discussions with management including consideration of known or suspected instances of non-compliance with laws and regulation and fraud;
- Evaluating management's controls designed to prevent and detect irregularities;
- Testing journals posted during the year;
- Challenging assumptions and judgements made by management in their critical accounting estimates.

INDEPENDENT AUDITOR’S REPORT TO THE MEMBERS OF DYRMS – AN ACADEMY WITH MILITARY TRADITIONS

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council’s website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor’s report.

Use of our report

This report is made solely to the charitable company’s members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company’s members those matters we are required to state to them in an Auditor’s report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company’s members, as a body, for our audit work, for this report, or for the opinions we have formed.



Tracey Young (Senior Statutory Auditor)
For and on behalf of HaysMac LLP, Statutory Auditor
10 Queen Street Place
London
EC4R 1AG

..... 20 December2024

INDEPENDENT REPORTING ACCOUNTANT’S ASSURANCE REPORT ON REGULARITY TO THE GOVERNING BODY OF DYRMS – AN ACADEMY WITH MILITARY TRADITIONS

In accordance with the terms of our engagement letter dated 15 October 2019 and further to the requirements of the Education and Skills Funding Agency (ESFA) as included in the Academies Accounts Direction 2023 to 2024, we have carried out an engagement to obtain limited assurance about whether the expenditure disbursed and income received by DYRMS – An Academy with Military Traditions during the year ended 31 August 2024 have been applied to the purposes identified by Parliament and the financial transactions conform to the authorities which govern them.

This report is made solely to DYRMS – An Academy with Military Traditions and the ESFA in accordance with the terms of our engagement letter. Our work has been undertaken so that we might state to DYRMS – An Academy with Military Traditions and the ESFA those matters we are required to state to it in a report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than DYRMS – An Academy with Military Traditions and the ESFA, for our work, for this report, or for the conclusion we have formed.

Respective responsibilities of DYRMS – An Academy with Military Traditions’ Accounting Officer and the Reporting Accountant

The accounting officer is responsible, under the requirements of DYRMS – An Academy with Military Traditions funding agreement with the Secretary of State for Education dated 1 August 2011 and the Academies Financial Handbook, extant from 1 September 2023, for ensuring that expenditure disbursed and income received is applied for the purposes intended by Parliament and the financial transactions conform to the authorities which govern them.

Our responsibilities for this engagement are established in the United Kingdom by our profession’s ethical guidance and are to obtain limited assurance and report in accordance with our engagement letter and the requirements of the Academies Accounts Direction 2023 to 2024. We report to you whether anything has come to our attention in carrying out our work which suggests that in all material respects, expenditure disbursed and income received during the year ended 31 August 2024 have not been applied to purposes intended by Parliament or that the financial transactions do not conform to the authorities which govern them.

Approach

We conducted our engagement in accordance with the Framework and Guidance for External Auditors and Reporting Accountant of Academy Trust issued by the ESFA. We performed a limited assurance engagement as defined in our engagement letter. The objective of a limited assurance engagement is to perform such procedures as to obtain information and explanations in order to provide us with sufficient appropriate evidence to express a negative conclusion on regularity.

A limited assurance engagement is more limited in scope than a reasonable assurance engagement and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in a reasonable assurance engagement. Accordingly, we do not express a positive opinion.

Our engagement includes examination, on a test basis, of evidence relevant to the regularity and propriety of the academy trust’s income and expenditure.

The work undertaken to draw to our conclusion includes:

- Assessment of the control environment operated by the Academy.
- Walkthrough testing of controls to ensure operational effectiveness.
- Substantive testing on a sample of expenditure items, ensuring expenditure is in accordance with the funding agreement and appropriately authorised.
- Detailed testing on a selection of credit card statements and expense claims.
- Review of minutes and related party declarations provided by Trustees and senior management.

**INDEPENDENT REPORTING ACCOUNTANT’S ASSURANCE REPORT ON REGULARITY TO
THE GOVERNING BODY OF
DYRMS – AN ACADEMY WITH MILITARY TRADITIONS**

Conclusion

In the course of work, nothing has come to our attention which suggests that in all material respects the expenditure disbursed and income received during the period 1 September 2023 to 31 August 2024 has not been applied to purposes intended by Parliament and the financial transactions do not conform to the authorities which govern them.

Hays Mac LLP

HaysMac LLP
Reporting Accountant
10 Queen Street Place
London
EC4R 1AG

20 December
.....2024

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
STATEMENT OF FINANCIAL ACTIVITIES (including Income and Expenditure Account)
FOR THE YEAR ENDED 31 AUGUST 2024

		Unrestricted	General	Restricted Funds Military	Fixed assets	Total 2024	Total 2023
	Notes	£	£	£	£	£	£
Income from:							
Donations and capital grants	3	-	89,191	583,397	29,363	701,951	1,625,250
Other trading activities	5	931,955	312,381	-	-	1,244,336	1,083,044
Investments	6	55,275	-	-	-	55,275	2,707
Charitable activities:							
<i>Funding for the Academy's educational operations</i>	4	-	3,715,334	696,464	-	4,411,798	4,356,468
<i>Boarding fees</i>	26	-	8,597,012	-	-	8,597,012	7,418,582
Total		<u>987,230</u>	<u>12,713,918</u>	<u>1,279,861</u>	<u>29,363</u>	<u>15,010,372</u>	<u>14,486,051</u>
Expenditure on:							
Raising funds:							
<i>Trading expenditure</i>		-	198,895	-	-	198,895	201,552
Charitable activity:							
<i>Academy's operating costs</i>	8	231,983	13,945,000	696,464	863,662	15,737,109	14,188,745
Total	7	<u>231,983</u>	<u>14,143,895</u>	<u>696,464</u>	<u>863,662</u>	<u>15,936,004</u>	<u>14,390,297</u>
Net income/(expenditure) before transfers							
		755,247	(1,429,977)	583,397	(834,299)	(925,632)	95,784
Gross transfers between funds		(930,226)	915,000	(583,397)	598,623	-	-
Net (expenditure)/income for the year		<u>(174,979)</u>	<u>(514,977)</u>	<u>-</u>	<u>(235,676)</u>	<u>(925,632)</u>	<u>95,784</u>
Other recognised gains and losses							
Actuarial gain on defined benefit pension scheme	24	-	514,000	-	-	514,000	1,015,000
Net movement in funds		<u>(174,979)</u>	<u>(977)</u>	<u>-</u>	<u>(235,676)</u>	<u>(411,632)</u>	<u>1,110,784</u>
Reconciliation of funds							
Total funds brought forward		<u>477,425</u>	<u>27,715</u>	<u>-</u>	<u>33,374,015</u>	<u>33,879,155</u>	<u>32,768,371</u>
Total funds carried forward		<u><u>302,446</u></u>	<u><u>26,738</u></u>	<u><u>-</u></u>	<u><u>33,138,339</u></u>	<u><u>33,467,523</u></u>	<u><u>33,879,155</u></u>

All of the Academy's activities derive from continuing operations during the financial year.

The accompanying notes form part of these accounts.

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS

BALANCE SHEET

Registered Company No: 07209122

AS AT 31 AUGUST 2024

	Notes	£	2024	£	£	2023	£
Fixed assets							
Tangible assets	12			32,899,787			33,147,163
Current assets							
Stock	13	12,649			12,650		
Debtors	14	2,734,409			3,810,695		
Cash at bank and in hand		3,169,372			1,377,025		
				<u>5,916,430</u>			<u>5,200,370</u>
Creditors: amounts falling due within one year	15	(5,348,694)			(4,468,378)		
Net current assets				<u>567,736</u>			<u>731,992</u>
Total assets less current liabilities				<u>33,467,523</u>			<u>33,879,155</u>
Net assets excluding pension scheme liability				<u>33,467,523</u>			<u>33,879,155</u>
Pension scheme liability	24			-			-
Net assets including pension scheme liability				<u>33,467,523</u>			<u>33,879,155</u>
Funds of the academy: -							
Restricted funds							
General Funds	16			2,887			525
Pension Reserve	16			-			-
Boarding Fund	16,26			863			4,202
Neville Paine Fund	16			22,988			22,988
Restricted Fixed Asset Fund	16			33,138,339			33,374,015
Total restricted funds				<u>33,165,077</u>			<u>33,401,730</u>
Unrestricted funds							
General fund	16			302,446			477,425
Total unrestricted funds				<u>302,446</u>			<u>477,425</u>
Total funds				<u>33,467,523</u>			<u>33,879,155</u>

The financial statements were approved and authorised for issue by the Board of Trustees 6 December 2024 and signed on its behalf by



.....
C Pearsall (Chair)

The accompanying notes form part of these accounts.

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
CASH FLOW STATEMENT
FOR THE YEAR ENDED 31 AUGUST 2024

	Notes	2024 £	2023 £
Cash inflows from operating activities	20	2,353,357	1,098,419
Cash (outflows) from investing activities	21	(561,010)	(1,466,720)
Change in cash and cash equivalents in the reporting period		<u>1,792,347</u>	<u>(368,301)</u>
Cash and cash equivalents at 1 September 2023		1,377,025	1,745,326
Cash and cash equivalents as at the 31 August 2024	22	<u>3,169,372</u>	<u>1,377,025</u>

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 AUGUST 2024

1. STATEMENT OF ACCOUNTING POLICIES

A summary of the principal accounting policies adopted (which have been applied consistently, except where noted), judgements and key sources of estimation uncertainty, is set out below.

Basis of Preparation

The financial statements of the academy trust, which is a public benefit entity under FRS 102, have been prepared under the historical cost convention in accordance with the Financial Reporting Standard Applicable in the UK and Republic of Ireland (FRS 102), the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)), the Academies Accounts Direction 2023 to 2024 issued by ESFA, the Charities Act 2011 and the Companies Act 2006.

DYRMS – An Academy with Military Traditions meets the definition of a public benefit entity under FRS 102.

Going concern

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the company to continue as a going concern. The trustees make this assessment in respect of a period of at least one year from the date of authorisation for issue of the financial statements and have concluded that the Academy Trust has adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties about the Academy Trust's ability to continue as a going concern, thus they continue to adopt the going concern basis of accounting in preparing the financial statements. In considering their assessment of going concern, trustees have considered the Academy Trust's operating model and reserves levels carried forward. Reserves and cash balances are sufficient to support the operation for the foreseeable future.

Income

All incoming resources are recognised when the Academy Trust has entitlement to the funds, the receipt is probable and the amount can be measured reliably.

- **Grants receivable**

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the balance sheet. Where income is received in advance of meeting any performance-related conditions there is not unconditional entitlement to the income and its recognition is deferred and included in creditors as deferred income until the performance-related conditions are met. Where entitlement occurs before income is received, the income is accrued.

General Annual Grant is recognised in full in the Statement of Financial Activities in the year for which it is receivable and any abatement in respect of the period is deducted from income and recognised as a liability. Capital grants are recognised in full when there is an unconditional entitlement to the grant. Unspent amounts of capital grant are reflected in the balance in the restricted fixed asset fund. Capital grants are recognised when there is entitlement and are not deferred over the life of the asset on which they are expended.

- **Donations**

Donations are recognised on a receivable basis (where there are no performance related conditions) where the receipt is probable and the amount can be reliably measured.

- **Other income**

Other income, including boarding fees and the hire of facilities, is recognised in the period it is receivable and to the extent the academy has provided the goods or services.

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

1. STATEMENT OF ACCOUNTING POLICIES (continued)

Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

- **Expenditure on Raising Funds**

This includes all expenditure incurred by the academy trust to raise funds for its charitable purposes and includes costs of all fundraising activities events and non-charitable trading.

- **Charitable activities**

These are costs incurred on the academy trust's educational operations, including support costs and costs relating to the governance of the academy trust apportioned to charitable activities.

All resources expended are inclusive of irrecoverable VAT.

Tangible fixed assets

Assets costing £5,000 or more are capitalised as tangible fixed assets and are carried at cost, net of depreciation and any provision for impairment.

Where tangible fixed assets have been acquired with the aid of specific grants, either from the government or from the private sector, they are included in the Balance Sheet at cost and depreciated over their expected useful economic life. Where there are specific conditions attached to the funding requiring the continued use of the asset, the related grants are credited to a restricted fixed asset fund in the Statement of Financial Activities and carried forward in the Balance Sheet. Depreciation on the relevant assets is charged to the restricted fixed asset fund in the Statement of Financial Activities. Where tangible fixed assets have been acquired with unrestricted funds, depreciation on such assets is charged to the unrestricted fund.

Depreciation is provided on all tangible fixed assets other than assets under construction, at rates calculated to write off the cost of each asset on a straight line basis over its expected useful lives, as follows:

Furniture and equipment	- 20%
Computer equipment	- 33%
Equipment – School	- 33%
Motor Vehicles	- 25-33%
Leasehold Buildings	- Over 50 years
Leasehold Buildings Improvements	- 2%

Assets in the course of construction are included at cost. Depreciation on these assets is not charged until they are brought into use and reclassified to leasehold land and buildings.

A review for impairment of a fixed asset is carried out if events or changes in circumstances indicate that the carrying value of any fixed asset may not be recoverable. Shortfalls between the carrying value of fixed assets and their recoverable amounts are recognised as impairments. Impairment losses are recognised in the Statement of Financial Activities.

Stock

Stocks are valued at the lower of costs and net realisable value.

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024**

1. STATEMENT OF ACCOUNTING POLICIES (continued)

Debtors

Fee and other debtors are recognised at the settlement amount due after any discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Liabilities

Liabilities are recognised when there is an obligation at the balance sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably. Liabilities are recognised at the amount that the Academy Trust anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Financial instruments

The academy only holds basic financial instruments as defined in FRS 102. The financial assets and financial liabilities of the academy and their measurement basis are as follows:

Financial Assets:- trade and other debtors are basic financial instruments and are debt instruments measured at amortised cost as detailed in note 14.

Cash at Bank:- is classified as a basic financial instrument and is measured as face value.

Financial Liabilities:- trade creditors, accruals and other creditors are financial instruments, and measured at amortised cost as detailed in note 15.

Leased assets

Rentals under operating leases are charged on a straight lined basis over the lease term.

Taxation

The Academy Trust is considered to pass the tests set out in paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the Academy Trust is potentially exempt from taxation in respect of income or capital gains received within categories covered by Part 11, Chapter 3 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Pensions benefits

Retirement benefits to employees of the Academy Trust are provided by the Teachers' Pension Scheme (TPS) and the Local Government Pension Scheme (LGPS). These are defined benefit schemes.

The TPS is an unfunded scheme and contributions are calculated so as to spread the cost of pensions over employees' working lives with the academy trust in such a way that the pension cost is a substantially level percentage of current and future pensionable payroll. The contributions are determined by the Government Actuary on the basis of quadrennial valuations using a prospective unit credit method. As stated in note 24, the TPS is an unfunded multi-employer scheme with no underlying assets to assign between employers. Consequently, the TPS is treated as a defined contribution scheme for accounting purposes and the contributions recognised in the period to which they relate.

The LGPS is a funded multi-employer scheme and the assets are held separately from those of the academy trust in separate trustee administered funds. Pension scheme assets are measured at fair value and liabilities are measured on an actuarial basis using the projected unit credit method and discounted at a rate equivalent to the current rate of return on a high quality corporate bond of equivalent term and currency to the liabilities. The actuarial valuations are obtained at least triennially and are updated at each balance sheet date. The amounts charged to net income/(expenditure) are the current service costs and the costs of scheme introductions, benefit changes, settlements and curtailments. They are included as part of staff costs as incurred. Net interest on the net defined benefit liability/asset is also recognised in the Statement of Financial Activities and comprises the interest cost on the defined benefit obligation and interest income on the scheme assets, calculated by multiplying the fair value of the scheme assets at the beginning of the period by the rate used to discount the benefit obligations. The difference between the interest income on the scheme assets and the actual return on the scheme assets is recognised in other recognised gains and losses.

Actuarial gains and losses are recognised immediately in other recognised gains and losses.

**DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024**

1. STATEMENT OF ACCOUNTING POLICIES (continued)

Pensions benefits (continued)

Where the scheme is determined to be in a deficit position, this is recognised as a liability. Where the scheme is determined to be in a surplus, a surplus is recognised as an asset only to the extent this can be recovered in future years through reduction in employee contributions or through a specific refund/ reimbursement from the scheme.

Fund accounting

Unrestricted income funds represent those resources which may be used towards meeting any of the charitable objects of the Academy Trust at the discretion of the Trustees.

Restricted fixed asset funds are resources which are to be applied to specific capital purposes imposed by the funders where the asset acquired or created is held for a specific purpose.

Restricted general funds comprise all other restricted funds received with restrictions imposed by the funder/donor and include grants from the Education and Skills Funding Agency, and Department for Education

Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Critical accounting estimates and assumptions

The academy trust makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below.

The present value of the Local Government Pension Scheme defined benefit liability depends on a number of factors that are determined on an actuarial basis using a variety of assumptions. The assumptions used in determining the net cost (income) for pensions include the discount rate. Any changes in these assumptions, which are disclosed in note 24, will impact the carrying amount of the pension liability. Furthermore a roll forward approach which projects results from the latest full actuarial valuation has been used by the actuary in valuing the pensions liability at 31 August 2024. Any differences between the figures derived from the roll forward approach and a full actuarial valuation would impact on the carrying amount of the pension liability.

The Trustee's judgement is that the surplus on the defined benefit pension scheme at 31 August 2024 is not recoverable and therefore has not been recognised in the accounts.

Where it is considered that old or slow moving parental debt for school fees is, potentially, irrecoverable; provision is made against the risk of these debts. Judgements are made on a debtor by debtor basis considering knowledge of the debtors circumstances and, where available, an assessment by debt recovery professionals.

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

2. General Annual Grant (GAG)

Under the Funding Agreement with the Secretary of State the Academy was subject to limits at 31 August 2024 on the amount of GAG that could be carried forward from one year to the next. An amount equal to 12% of GAG could be carried forward, of which up to 2% could be used for general recurrent purposes, with any balance being available for premises/capital purposes.

The Academy has not exceeded these limits during the year ended 31 August 2024.

3. DONATIONS AND CAPITAL GRANTS	Unrestricted Funds £	Restricted Funds £	Total 2024 £	Total 2023 £
Capital grants	-	612,760	612,760	1,423,922
Dukies Foundation	-	89,191	89,191	201,328
	<u>-</u>	<u>701,951</u>	<u>701,951</u>	<u>1,625,250</u>
	<u>-</u>	<u>701,951</u>	<u>701,951</u>	<u>1,625,250</u>

All amounts in the comparative year were restricted.

4. FUNDING FOR THE ACADEMY TRUST'S EDUCATIONAL OPERATIONS

	Unrestricted Funds £	Restricted Funds £	Total 2024 £
Department for Education (DfE)/Education Funding Agency (ESFA) revenue grants			
General Annual grant (GAG) (note2)	-	3,446,088	3,446,088
Pupil Premium	-	87,954	87,954
Other DfE/ESFA grants	-	181,292	181,292
	<u>-</u>	<u>3,715,334</u>	<u>3,715,334</u>
Other grants			
Ministry of Defence Ethos	-	696,464	696,464
	<u>-</u>	<u>696,464</u>	<u>696,464</u>
	<u>-</u>	<u>4,411,798</u>	<u>4,411,798</u>
	<u>-</u>	<u>4,411,798</u>	<u>4,411,798</u>

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

Comparative information in respect of the preceding period is as follows:

FUNDING FOR ACADEMY'S EDUCATIONAL OPERATIONS

	Unrestricted Funds £	Restricted Funds £	Total 2023 £
Department for Education (DfE)/ Education and Skills Funding Agency (ESFA) revenue grants			
General Annual Grant (GAG) (note 2)	-	3,394,032	3,394,032
Pupil Premium	-	74,470	74,470
Other DfE/ESFA grants	-	137,073	137,073
	-	3,605,575	3,605,575
Other Government Grants			
Special Education Projects	-	1,177	1,177
	-	1,177	1,177
Other grants			
Ministry of Defence Grant in Aid	-	749,716	749,716
	-	749,716	749,716
	-	4,356,468	4,356,468

5. OTHER TRADING ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	Total 2024 £	Total 2023 £
Lettings and function income	693,477	-	693,477	553,798
Staff rental income	235,360	-	235,360	194,415
Extras income	-	126,838	126,838	117,503
Other income	3,118	185,543	188,661	217,328
	931,955	312,381	1,244,336	1,083,044

All amounts for the comparative year were unrestricted except for the extras income of £117,503 and other income of £215,602 which were restricted.

6. INVESTMENT INCOME

	Unrestricted Funds £	Restricted Funds £	Total 2024 £	Total 2023 £
Short term deposit interest	55,275	-	55,275	2,707
	55,275	-	55,275	2,707

All amounts for the comparative year were unrestricted funds.

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

7. EXPENDITURE	Non-Pay Expenditure			Total
	Staff costs £	Premises £	Other Costs £	2024 £
<i>Raising funds:</i>				
- Trading expenses	-	-	198,895	198,895
<i>Academy's operating costs</i>				
- Direct costs	8,757,492	-	1,246,469	10,003,961
- Allocated support costs	547,000	4,151,342	1,034,806	5,700,148
	<u>9,304,492</u>	<u>4,151,342</u>	<u>2,281,275</u>	<u>15,737,109</u>
	<u>9,304,492</u>	<u>4,151,342</u>	<u>2,480,170</u>	<u>15,936,004</u>

Comparative information in respect of the preceding period is as follows:

	Non-Pay Expenditure			Total
	Staff costs £	Premises £	Other Costs £	2023 £
<i>Raising funds:</i>				
-Trading expenses	-	-	201,522	201,552
<i>Academy's operating costs</i>				
-Direct costs	7,949,664	-	1,108,823	9,058,487
-Allocated support costs	92,000	4,110,116	928,142	5,130,258
	<u>8,041,664</u>	<u>4,110,116</u>	<u>2,036,965</u>	<u>14,188,745</u>
	<u>8,041,664</u>	<u>4,110,116</u>	<u>2,238,487</u>	<u>14,390,297</u>

	£	£
Net expenditure for the year included:		
Operating leases – other	354,545	281,121
Depreciation	863,662	860,759
Fees payable to auditor – audit	19,125	16,000
- other services	1,400	6,433
	<u>1,248,732</u>	<u>1,164,313</u>

Included within expenditure are the following transactions:

	Total £	Individual items above £5,000 Amount £	Reason
Unrecoverable debts	-	-	-

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

8. CHARITABLE ACTIVITY - Academy's operating costs

	Unrestricted Funds	General	Restricted Funds Military	Fixed asset	Total 2024	Total 2023
	£	£	£	£	£	£
Direct teaching costs						
Teaching and educational support staff costs	-	3,753,623	-	-	3,753,623	3,462,996
Agency costs	-	-	-	-	-	6,648
Educational supplies	-	204,312	-	-	204,312	224,253
Staff development	-	24,835	-	-	24,835	21,084
	-	3,982,770	-	-	3,982,770	3,714,981
Direct boarding costs						
Staff costs	-	4,517,225	-	-	4,517,225	4,026,444
Catering	-	521,960	-	-	521,960	544,949
Agency costs	-	21,326	-	-	21,326	39,220
Staff development	-	17,225	-	-	17,225	23,604
Provision for doubtful debts	-	227,704	-	-	227,704	72,406
Medical Centre	-	41,069	-	-	41,069	45,864
	-	5,346,509	-	-	5,346,509	4,752,487

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

8. CHARITABLE ACTIVITY – Academy’s operating costs (continued)

	Unrestricted	Restricted Funds			Total	Total
	Funds	General	Military	Fixed asset	2024	2023
	£	£	£	£	£	£
Direct other costs						
Staff costs	26,952	-	407,751	-	434,703	389,779
Guarding	-	-	176,853	-	176,853	135,207
Grand Day costs	-	-	23,348	-	23,348	41,511
Agency costs	-	-	30,615	-	30,615	24,577
Provision of doubtful debt	9,163	-	-	-	9,163	(55)
	<u>36,115</u>	<u>-</u>	<u>638,567</u>	<u>-</u>	<u>674,682</u>	<u>591,019</u>
Allocated support costs						
Pension scheme costs relating to support staff	-	547,000	-	-	547,000	65,000
Local Government pension scheme finance costs	-	-	-	-	-	27,000
Depreciation	-	-	-	863,662	863,662	860,758
Recruitment	-	26,738	-	-	26,738	18,194
Maintenance of premises and equipment	103,232	1,165,601	32,379	-	1,301,212	1,324,592
Facilities management	-	894,244	-	-	894,244	930,730
Cleaning	-	194,583	-	-	194,583	132,571
Light and heat	-	583,225	-	-	583,225	562,857
Rent and rates	19,098	242,105	-	-	261,203	254,788
Insurance	-	26,475	-	-	26,475	25,626
Events and functions	-	118,422	1,351	-	119,773	158,653
Professional fees	-	85,706	-	-	85,706	91,905
Stationery and postage	-	81,508	-	-	81,508	104,026
IT and phone	10,120	348,805	-	-	358,925	293,366
Vehicle expenses and travel	-	19,582	-	-	19,582	17,060
Subscriptions and licences	-	25,068	-	-	25,068	28,335
Other support costs	63,418	145,699	23,807	-	232,924	157,880
Marketing and advertising	-	97,336	360	-	97,696	64,215
Governance costs	-	13,624	-	-	13,624	12,702
	<u>195,868</u>	<u>4,615,721</u>	<u>57,897</u>	<u>863,662</u>	<u>5,733,148</u>	<u>5,130,258</u>
Total support costs						
	<u>231,983</u>	<u>13,945,000</u>	<u>696,464</u>	<u>863,662</u>	<u>15,737,109</u>	<u>14,188,745</u>
Total charitable activity						

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

Comparative information for the preceding period is as follows:

	Unrestricted Funds £	General £	Restricted Funds Military £	Fixed asset £	Total 2023 £	Total 2022 £
Direct teaching costs						
Teaching and educational support staff costs	-	3,462,996	-	-	3,462,996	3,109,660
Agency	-	6,648	-	-	6,648	24,671
Educational supplies	-	224,253	-	-	224,253	203,871
Staff development	-	21,084	-	-	21,084	15,738
	-	3,714,981	-	-	3,714,981	3,353,940
Direct boarding costs						
Staff costs	-	4,026,444	-	-	4,026,444	3,428,246
Catering	-	544,949	-	-	544,949	502,335
Agency costs	-	39,220	-	-	39,220	48,111
Staff development	-	23,604	-	-	23,604	20,352
Provision for doubtful debts	-	72,406	-	-	72,406	127,408
Medical Centre	-	45,864	-	-	45,864	41,008
Boarding fee remission	-	4,752,487	-	-	4,752,487	4,167,460

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

	Unrestricted Funds £	General £	Restricted Funds Military £	Fixed asset £	Total 2023 £	Total 2022 £
Direct other costs						
Staff costs	22,353	-	367,426	-	389,779	461,723
Guarding	-	-	135,207	-	135,207	136,124
Grand Day costs	-	-	41,511	-	41,511	43,323
Agency costs	-	-	24,577	-	24,577	21,259
Provision of doubtful debt	(55)	-	-	-	(55)	9,166
	<u>22,298</u>	<u>-</u>	<u>568,721</u>	<u>-</u>	<u>591,019</u>	<u>671,595</u>
Allocated support costs						
Pension scheme costs relating to support staff	-	65,000	-	-	65,000	801,000
Local Government pension scheme finance costs	-	27,000	-	-	27,000	123,000
Depreciation	-	-	-	860,758	860,758	856,800
Recruitment	-	18,194	-	-	18,194	21,716
Maintenance of premises and equipment	62,607	1,104,262	157,723	-	1,324,592	1,415,687
Facilities management	-	930,730	-	-	930,730	861,306
Cleaning	-	132,571	-	-	132,571	106,754
Light and heat	-	562,857	-	-	562,857	482,721
Rent and rates	12,530	242,258	-	-	254,788	281,188
Insurance	-	25,626	-	-	25,626	15,844
Events and functions	103,131	53,640	1,882	-	158,653	201,619
Professional fees	-	91,905	-	-	91,905	34,400
Stationery and postage	115	103,351	560	-	104,026	96,895
IT and phone	1,720	291,646	-	-	293,366	231,176
Vehicle expenses and travel	365	16,695	-	-	17,060	14,331
Subscriptions and licences	-	28,335	-	-	28,335	25,851
Other support costs	13,096	123,954	20,830	-	157,880	117,223
Marketing and advertising	-	64,215	-	-	64,215	49,910
Stores	-	12,702	-	-	12,702	19,525
Governance costs	<u>193,564</u>	<u>3,894,941</u>	<u>180,995</u>	<u>860,758</u>	<u>5,130,258</u>	<u>5,756,946</u>
Total support costs						
Total charitable activity	<u><u>215,862</u></u>	<u><u>12,362,409</u></u>	<u><u>749,716</u></u>	<u><u>860,758</u></u>	<u><u>14,188,745</u></u>	<u><u>13,949,941</u></u>

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

9. STAFF COSTS AND EMPLOYEE BENEFITS

	2024	2023
	£	£
Staff costs during the year were:		
Wages and salaries	6,455,610	6,078,895
Social Security costs	650,312	619,327
Pensions costs	1,961,697	1,272,997
Employee benefits	-	-
	<u>9,067,619</u>	<u>7,971,219</u>
Agency staff costs	51,941	70,445
Staff restructuring costs	184,932	-
	<u>9,304,492</u>	<u>8,041,664</u>
Staff restructuring costs comprise:		
Redundancy payments	25,054	-
Severance payments	31,150	-
Other restructuring costs	128,728	-
	<u>184,932</u>	<u>-</u>

Non-statutory/non-contractual staff severance payments

Included in staff restructuring costs are non-contractual severance payments totalling £31,150 (2023:£0).
The academy trust paid 2 severance payments in the year, disclosed in the following bands:

0 - £25,000	1
£25,001 - £50,000	1

Staff Numbers

The average number of persons (including senior management team) employed by the Academy during the year was as follows:

	No.	No.
Charitable activities		
Teachers	49	56
Administration and support	145	137
Management and support	6	7
	<u>200</u>	<u>200</u>

The number of employees whose employee benefits (excluding employer pension costs and employer national insurance) exceeded £60,000 was:

£60,001 - £70,000	20	4
£70,001 - £80,000	-	1
£80,000 - £90,000	-	2
£90,000 - £100,000	3	2
£100,000 - £110,000	1	-
£130,000 - £140,000	-	1
£140,000 - £150,000	1	-
	<u>25</u>	<u>10</u>

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

The key management personnel of the academy trust comprise the trustees and the senior management team as listed on page 3. The total amount of key management personnel benefits (including employer pension contributions and employer national insurance contributions) received by key management personnel for their services to the academy trust was £816,561 (2023: £841,993).

10. RELATED PARTY TRANSACTION - TRUSTEES' REMUNERATION AND EXPENSES

The Principal only received remuneration in respect of services they provide undertaking the role of Principal and not in respect of their services as a Trustee. Other Trustees did not receive any payments, other than expenses, from the Academy in respect of their role as Trustees. The value of the Trustees' remuneration was as follows:

	2024	2023
	£	£
A Foreman (Principal and Trustee)		
Remuneration	£140,000 - £150,000	£130,000 - £140,000
Employer's pension contributions	£30,000 - £35,000	£30,000 - £35,000

During the year ended 31 August 2024, travel and subsistence expenses totalling £173 was reimbursed to 1 Trustee (2023: £169, 1 Trustee).

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

11. TRUSTEES’ AND OFFICERS’ INSURANCE

In accordance with normal commercial practice the Academy has purchased insurance to protect trustees and officers from claims arising from negligent acts, errors or omissions occurring whilst on academy trust business. The insurance provides cover up to £5,000,000 on any one claim. It is not possible to split out the cost of this insurance from the premium.

12. TANGIBLE FIXED ASSETS

	Leasehold Improvements	Leasehold Property	Furniture and Equipment	Computer Equipment	Motor Vehicles	Total
	£	£	£	£	£	£
Cost						
At 31 August 2023	34,000	40,360,225	2,314,204	516,825	71,234	43,296,488
Additions	-	616,286	-	-	-	616,286
At 31 August 2024	34,000	40,976,511	2,314,204	516,825	71,234	43,912,774
Depreciation						
At 31 August 2023	8,160	7,362,318	2,190,788	516,825	71,234	10,149,325
Charged in period	680	808,547	54,435	-	-	863,662
At 31 August 2024	8,840	8,170,865	2,245,223	516,825	71,234	11,012,987
Net Book Value						
At 31 August 2024	25,160	32,805,646	68,981	-	-	32,899,787
At 31 August 2023	25,840	32,997,907	123,416	-	-	33,147,163

13. STOCK

	2024	2023
	£	£
Stock	12,649	12,650

14. DEBTORS

	2024	2023
	£	£
Trade debtors	2,267,888	2,320,535
Other debtors	3,569	1,274,432
Prepayments and accrued income	242,608	164,242
VAT debtor	220,544	51,486
	2,734,409	3,810,695

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

15. CREDITORS: amounts falling due within one year:	2024	2023
	£	£
Trade creditors	994,740	780,658
Other taxation and social security	154,149	159,791
ESFA creditor: GAG abatement	-	77,715
Other creditors	218,487	219,194
Accruals and deferred income	3,981,318	3,231,020
	<u>5,348,694</u>	<u>4,468,378</u>
Deferred income		
Brought forward	2,942,992	2,605,041
Resources deferred in the year	3,585,000	2,942,992
Amount released from previous year	(2,942,992)	(2,605,041)
	<u>3,585,000</u>	<u>2,942,992</u>

Deferred income relates to boarding fees for the 2023/24 school year billed in advance.

16. FUNDS	Balance at 31 August 2023	Income	Expenditure	Gains, losses and transfers	Balance at 31 August 2024
	£	£	£	£	£
Restricted general funds					
General Annual Grant (GAG) (note 2)	525	3,446,088	(4,113,726)	670,000	2,887
Other DfE Income	-	269,246	(269,246)	-	-
Boarding	4,202	8,909,393	(9,157,732)	245,000	863
Pension reserve	-	-	(514,000)	514,000	-
Other Restricted – Neville Paine	22,988	-	-	-	22,988
Other Restricted – Dukies Foundation	-	89,191	(89,191)	-	-
	<u>27,715</u>	<u>12,713,918</u>	<u>(14,143,895)</u>	<u>1,429,000</u>	<u>26,738</u>
Restricted Fixed Asset funds					
Capital Expenditure from GAG	169,376	-	-	(83,332)	86,044
DfE group capital grants	92,553	29,363	-	83,332	205,248
Leasehold property	25,847,804	-	(807,395)	-	25,040,409
Boarding fixed assets	514,223	-	(22,572)	15,226	506,877
Dukies Foundation assets	135,532	-	(1,832)	-	133,700
Military ethos assets	6,614,527	-	(31,863)	583,397	7,166,061
	<u>33,374,015</u>	<u>29,363</u>	<u>(863,662)</u>	<u>598,623</u>	<u>33,138,339</u>
Restricted military funds					
Ministry of Defence-Ethos	-	1,279,861	(696,464)	(583,397)	-
	<u>-</u>	<u>1,279,861</u>	<u>(696,464)</u>	<u>(583,397)</u>	<u>-</u>
Total restricted funds	<u>33,401,730</u>	<u>14,023,142</u>	<u>(15,704,021)</u>	<u>1,444,226</u>	<u>33,165,077</u>
Unrestricted funds					
Unrestricted funds	477,425	987,230	(231,983)	(930,226)	302,446
Total unrestricted funds	<u>477,425</u>	<u>987,230</u>	<u>(231,983)</u>	<u>(930,226)</u>	<u>302,446</u>
Total funds	<u>33,879,155</u>	<u>15,010,372</u>	<u>(15,936,004)</u>	<u>514,000</u>	<u>33,467,523</u>

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

16. FUNDS (continued)

The specific purposes for which the funds are to be applied are as follows:

The General Annual Grant is funding from the DfE for the Academy's operating costs.

Other ESFA/DFE grants to funding from the DfE for the Academy's operating costs.

The boarding fund relates to the accumulated surplus on boarding activities.

The pension reserve reflects the local government pension scheme position as at 31 August 2024.

The Dukies Foundation was to be used to purchase specific items of equipment.

Restricted –Neville Paine is to be used for European travel.

The Devolved Formula Capital Grant is the money allocated for capital maintenance.

The fixed asset fund represent fixed assets funded from restricted funds or the leasehold property.

Ministry of Defence as a sponsor provides a Military ethos grant to enable the academy to maintain the military traditions.

Comparative information in respect of the preceding period is as follows:

	Balance at 31 August 2022 £	Income £	Expenditure £	Gains, losses and transfers £	Balance at 31 August 2023 £
Restricted general funds					
General Annual Grant (GAG) (note 2)	18,842	3,394,032	(3,824,931)	412,582	525
Other DfE Income	-	212,720	(212,720)	-	-
Boarding	525,736	7,751,687	(8,336,456)	63,235	4,202
Pension reserve	(923,000)	-	(92,000)	1,015,000	-
Other Restricted – Neville Paine	24,138	-	(1,150)	-	22,988
Other Restricted – Dukies Foundation		201,328	(96,674)	(104,654)	-
	<u>(354,284)</u>	<u>11,559,767</u>	<u>(12,563,931)</u>	<u>1,386,166</u>	<u>27,715</u>
Restricted Fixed Asset funds					
Capital Expenditure from GAG	86,044	83,332	-	-	169,376
DfE group capital grants	92,553				92,553
Leasehold property	26,630,861	-	(783,057)	-	25,847,804
Boarding fixed assets	508,984	-	(18,944)	24,183	514,223
Dukies Foundation assets	32,710	-	(1,832)	104,654	135,532
Military ethos assets	5,330,862	-	(56,925)	1,340,590	6,614,527
	<u>32,682,014</u>	<u>83,332</u>	<u>(860,758)</u>	<u>1,469,427</u>	<u>33,374,015</u>
Restricted military funds					
Ministry of Defence-Ethos	-	2,090,306	(749,716)	(1,340,590)	-
	<u>-</u>	<u>2,090,306</u>	<u>(749,716)</u>	<u>(1,340,590)</u>	<u>-</u>
Total restricted funds	<u>32,327,730</u>	<u>13,733,405</u>	<u>(14,174,405)</u>	<u>1,515,000</u>	<u>33,401,730</u>
Unrestricted funds					
Unrestricted funds	440,641	752,646	(215,862)	(500,000)	477,425
Total unrestricted funds	<u>440,641</u>	<u>752,646</u>	<u>(215,862)</u>	<u>(500,000)</u>	<u>477,425</u>
Total funds	<u><u>32,768,371</u></u>	<u><u>14,486,051</u></u>	<u><u>(14,390,267)</u></u>	<u><u>1,015,000</u></u>	<u><u>33,879,155</u></u>

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

17. ANALYSIS OF NET ASSETS BETWEEN FUNDS

Fund balances at 31 August 2024 are represented by:	Unrestricted funds £	Restricted General Funds £	Restricted fixed assets funds £	Total Funds £
Tangible fixed assets	-	-	32,899,787	32,899,787
Current assets	302,446	5,375,432	238,552	5,916,430
Current liabilities	-	(5,348,694)	-	(5,348,694)
Pension scheme	-	-	-	-
Total net assets	<u>302,446</u>	<u>26,738</u>	<u>33,138,339</u>	<u>33,467,523</u>

Fund balances at 31 August 2023 are represented by:	Unrestricted funds £	Restricted General Funds £	Restricted fixed assets funds £	Total Funds £
Tangible fixed assets	-	-	33,147,163	33,147,163
Current assets	477,425	4,496,093	226,852	5,200,370
Current liabilities	-	(4,468,378)	-	(4,468,378)
Pension scheme liability	-	-	-	-
Total net assets	<u>477,425</u>	<u>27,715</u>	<u>33,374,015</u>	<u>33,879,155</u>

18. CAPITAL COMMITMENTS

At 31 August 2024 the Academy had contracted for work not provided in the financial statements £Nil (2023: £Nil)

19. COMMITMENTS UNDER OPERATING LEASES

At 31 August 2024 the total of the Academy's future minimum lease payments under non-cancellable operating leases was:

	2024 £	2023 £
Amounts due within one year	267,629	217,410
Amounts due within two and five years inclusive	402,169	514,964
Amounts due after 5 years	439	1,463
	<u>670,237</u>	<u>787,838</u>

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

20. RECONCILIATION OF NET INCOME/(EXPENDITURE) TO NET CASH FLOW FROM OPERATING ACTIVITIES	2024	2023
	£	£
Net income/(expenditure)	(925,632)	95,784
Depreciation (note 12)	863,662	860,759
Interest receivable (note 5)	(55,275)	(2,707)
(Increase)/ decrease in stock	-	3,234
(Increase)/Decrease in debtors	1,076,286	(632,534)
Increase/(decrease) in creditors	880,316	681,883
Defined benefit pension scheme finance costs	-	27,000
Defined benefit pension costs less contributions payable	514,000	65,000
Net cash provided by operating activities	2,353,357	1,098,419
	<u><u> </u></u>	<u><u> </u></u>
21. CASH FLOWS FROM INVESTING ACTIVITIES	2024	2023
	£	£
Interest received	55,275	2,707
Purchase of tangible fixed assets	(616,285)	(1,469,427)
Net cash used in investing activities	(561,010)	(1,466,720)
	<u><u> </u></u>	<u><u> </u></u>
22. ANALYSIS OF CASH AND CASH EQUIVALENTS	2024	2023
	£	£
Cash in hand and at bank	3,169,372	1,377,025
	<u><u> </u></u>	<u><u> </u></u>

23. MEMBERS' LIABILITY

Each member of the charitable company undertakes to contribute to the assets of the company in the event of it being wound up while he/she is a member, or within one year after he/she ceases to be a member, such amount as may be required, not exceeding £10 for the debts and liabilities contracted before he/she ceases to be a member.

24. PENSION AND SIMILAR OBLIGATIONS

The Academy trust's employees belong to two principal pension schemes: the Teachers' Pension Scheme England and Wales (TPS) for academic and related staff; and the Local Government Pension Scheme (LGPS) for non-teaching staff, which is managed by Kent County Council. Both are defined-benefit schemes.

The latest actuarial valuation of the TPS related to the period ended 31 March 2020 and of the LGPS to the period ended 31 March 2022.

Contributions amounting to £144,973 were payable to the schemes as at 31 August 2024 (2023: £132,690) and are included within creditors.

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

24. PENSION AND SIMILAR OBLIGATIONS (continued)

Teachers' Pension Scheme

The Teachers' Pension Scheme (TPS) is a statutory, contributory, defined benefit scheme, governed by the Teachers' Pension Scheme Regulations 2014. Membership is automatic for teachers in academies. All teachers have the option to opt-out of the TPS following enrolment.

The TPS is an unfunded scheme to which both the member and employer make contributions, as a percentage of salary – these contributions are credited to the Exchequer. Retirement and other pension benefits are paid by public funds provided by Parliament.

Valuation of the Teachers' Pension Scheme

The Government Actuary, using normal actuarial principles, conducts a formal actuarial review of the TPS in accordance with the Public Service Pensions (Valuations and Employer Cost Cap) Directions 2014 published by HM Treasury every 4 years. The aim of the review is to ensure scheme costs are recognised and managed appropriately and the review specifies the level of future contributions.

Actuarial scheme valuations are dependent on assumptions about the value of future costs, design of benefits and many other factors. The latest actuarial valuation of the TPS was carried out as at 31 March 2020. The valuation report was published by the Department for Education on 27 October 2023, with the SCAPE rate, set by HMT, applying a notional investment return based on 1.7% above the rate of CPI. The key elements of the valuation outcome are:

- Employer contribution rates set at 28.68% of pensionable pay (including a 0.08% administration levy). This is an increase of 5% in employer contributions and the cost control result is such that no change in member benefits is needed.
- Total scheme liabilities (pensions currently in payment and the estimated cost of future benefits) for service to the effective date of £262,000 million and notional assets (estimated future contributions together with the notional investments held at the valuation date) of £222,200 million, giving a notional past service deficit of £39,800 million

The result of this valuation was implemented from 1 April 2024. The next valuation result is due to be implemented from 1 April 2028.

The employer's pension costs paid to TPS in the period amounted to £654,221 (2023: £573,303).

A copy of the valuation report and supporting documentation is on the Teachers' Pensions website.

Under the definitions set out in FRS 102, the TPS is an unfunded multi-employer pension scheme. The academy trust is unable to identify its share of the underlying assets and liabilities of the plan. Accordingly, the academy trust has taken advantage of the exemption in FRS 102 and has accounted for its contributions to the scheme as if it were a defined contribution scheme. The academy trust has set out above, the information available on the scheme.

Local Government Pension Scheme

The LGPS is a funded defined benefit pension scheme, with the assets held in separate trustee-administered funds. The total contribution made for the year ended 31 August 2024 was £787,000 (2023: £733,000), of which employer's contributions totalled £614,000 (2023: £570,000) and employees' contributions totalled £172,000 (2023: £163,000). The agreed contribution rates for future years are 22.5% for employers and a range between 5.5 per cent and 12.5 per cent for employees based on income.

Parliament has agreed, at the request of the Secretary of State for Education, to a guarantee that, in the event of academy closure, outstanding local government pension scheme liabilities would be met by the Department for Education. The guarantee came into force on 18 July 2013. The guarantee came into force on 18 July 2013 and on 21 July 2022, the Department for Education reaffirmed its commitment to the guarantee, with a parliamentary minute published on [GOV.UK](https://www.gov.uk).

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

24. PENSION AND SIMILAR OBLIGATIONS (continued)

Principal Actuarial Assumption	At 31 August 2024	At 31 August 2023
Rate of increase in salaries	3.80%	3.85%
Rate of increase for pensions in payment/inflation	2.80%	2.85%
Discount rate for scheme liabilities	5.10%	5.30%

The current mortality assumptions include sufficient allowance for future improvements in mortality rates. The assumed life expectations on retirement age 65 are:

	At 31 August 2024	At 31 August 2023
<i>Retiring today</i>		
Males	20.7	20.7
Females	23.3	23.2
<i>Retiring in 20 years</i>		
Males	22.0	22.0
Females	24.7	24.6

Sensitivity analysis on obligation	At 31 August 2024 £'000	At 31 August 2023 £'000
Discount rate +0.1%	9,583	8,507
Discount rate -0.1%	9,962	8,839
Mortality assumption – 1 year increase	10,042	8,909
Mortality assumption – 1 year decrease	9,505	8,440
Long term salary increase +0.1%	9,782	8,684
Long term salary decrease -0.1%	9,758	8,658
Pension increases +0.1%	9,954	8,830
Pension decreases -0.1%	9,591	8,516

The academy's share of the assets and liabilities in the scheme and the expected rates of return were:

	Fair value at At 31 August 2024 £'000	Fair value At 31 August 2023 £'000
Equities	5,865	5,697
Gilts	717	53
Bonds	1,492	1,240
Property	950	905
Cash	250	95
Target Return Portfolio	521	643
Infrastructure	479	340
Total market value of assets	10,274	8,973

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

24. PENSION AND SIMILAR OBLIGATIONS (continued)

Local Government Pension Scheme (continued)

Amounts recognised in the Statement of Financial Activities	2024 £'000	2023 £'000
Current service cost (net of employee contributions)	531	649
Net interest cost	(33)	27
Administration expenses	8	5
	<u>506</u>	<u>681</u>
Amounts recognised in the balance sheet are as follows:		
Present value of funded obligations	(9,770)	(8,671)
Fair value of scheme assets	10,274	8,973
	<u>504</u>	<u>302</u>
Surplus/ (deficit) in scheme	(504)	(302)
Adjustment for unrecognised asset	-	-
	<u>-</u>	<u>-</u>
Remeasurement of the net deficit liability to be shown in Statement of Financial Activities (SOFA)		
Actuarial gains	227	1,814
Return on assets (excluding interest income)	(217)	(438)
Other actuarial gains	-	(59)
Surplus on scheme that is not recoverable	504	(302)
	<u>514</u>	<u>1,015</u>
Total remeasurement of the net deficit liability to be shown in SOFA	<u>514</u>	<u>1,015</u>

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

Movements in the present value of defined benefit obligations were as follows	2024 £'000	2023 £'000
At 1 September	8,671	9,467
Current service cost	484	649
Interest cost	458	402
Change in financial assumptions	286	(2,240)
Change in demographic assumptions	(19)	(136)
Past service costs, including curtailments	47	-
Employee contributions	173	161
Experience loss on defined benefit obligation	(40)	562
Benefits paid	(290)	(194)
At 31 August	<u>9,770</u>	<u>8,671</u>
	2024 £'000	2023 £'000
Movements in the fair value of academy's share of scheme assets		
At 1 September	8,973	8,544
Interests on assets	491	375
Return on assets less interest	217	(438)
Other actuarial gains/ (losses)	-	(59)
Administration expenses	(8)	(5)
Employer contributions	718	589
Employee contributions	173	161
Benefits paid	(290)	(194)
At 31 August	<u>10,274</u>	<u>8,973</u>

25. RELATED PARTY TRANSACTIONS

There were no related party transactions during the current or prior academic year other than those disclosed in note 10.

DYRMS – AN ACADEMY WITH MILITARY TRADITIONS
NOTES TO THE FINANCIAL STATEMENTS (continued)
FOR THE YEAR ENDED 31 AUGUST 2024

26. ACADEMY BOARDING TRADING ACCOUNT

	2024		2023	
	£	£	£	£
Income				
Fee income		8,597,012		7,418,582
Other income		152,543		215,602
Extras		126,838		117,503
		<u>8,876,393</u>		<u>7,751,687</u>
Expenditure				
Direct costs				
Staff costs	4,517,225		4,026,444	
Catering	521,960		544,949	
Agency costs	21,326		39,220	
Staff development	17,225		23,604	
Bad debts	227,704		72,406	
Medical Centre	41,069		45,864	
Extras	198,895		201,552	
Total direct costs	<u>5,545,404</u>		<u>4,954,009</u>	
Indirect costs				
Recruitment	6,310		1,712	
Maintenance of premises and equipment	1,080,161		1,005,273	
Facilities management	894,244		930,730	
Cleaning	157,862		107,511	
Light and heat	519,232		502,942	
Rent and rates	221,654		220,981	
Insurance	15,687		7,861	
Events and functions	49,589		28,267	
Professional fees	82,633		89,836	
Stationery and postage	39,264		44,493	
IT and phone	286,680		243,572	
Vehicle expenses and transport	10,918		13,483	
Subscriptions and licences	9,318		11,875	
Other support costs	108,440		109,696	
Marketing and advertising	97,336		64,215	
Total indirect costs	<u>3,579,328</u>		<u>3,382,447</u>	
Total operating costs		<u>9,124,732</u>		<u>8,336,456</u>
Surplus/(Deficit) on boarding		(248,339)		(584,769)
Surplus brought forward at 1 September 2023		<u>4,202</u>		<u>525,736</u>
Transfers				
Transfer to fixed asset fund		-		(21,765)
Transfer from Unrestricted to Boarding		245,000		85,000
Surplus carried forward at 31 August 2024		<u>863</u>		<u>4,202</u>

